THE LEADERSHIP QUARTERLY
Index/Volume 4, 1993

Author Index

Barrett, Kelley M. *see* Gibson, Frederick W.

Bass, Bernard M. "A Seminal Shift: The Impact of James Burns' *Leadership,*" (3/4), 375-377.

Bass, Bernard M. *see* Yammarino, Francis J.

Bryman, Alan, "Charismatic Leadership in Business Organizations: Some Neglected Issues," (3/4), 289-304.

Calás, Marta B., "Deconstructing Charismatic Leadership: Re-reading Weber from the Darker Side," (3/4), 305-328.

Clifton, Timothy C. *see* Mumford, Michael D.

Conger, Jay A. "Max Weber's Conceptualization of Charismatic Authority: Its Influence on Organizational Research," (3/4), 277-288.

Connelly, Mary Shane. *see* Mumford, Michael D.

DiTomaso, Nancy, "Weber's Social History and Etzioni's Structural Theory of Charisma in Organizations: Implications for Thinking about Charismatic Leadership," (3/4), 257-275.

Dyson, Michael Eric, "On Malcolm X: Epic Biography and Black Leadership," (3/4), 383-387.

Fetter, Richard. *see* Podsakoff, Philip M.

Fiedler, Fred E. *see* Gibson, Frederick W.

Forbes, Linda C., review of *Where Women are Leaders: The SEWA Movement in India* by Kalima Rose, (3/4), 389-393.

Gaines, Jeannie, "'You Don't Necessarily Have To Be Charismatic ... :' An Interview with Anita Roddick and Relections on Charismatic Processes in The Body Shop International," (3/4), 347-359.

Gardiner, Claudia C. *see* Schriescheim, Chester A.

Gessner, Theodore L. *see* Mumford, Michael D.

Gibson, Frederick W., Fred E. Fiedler, and Kelley M. Barrett, "Stress, Babble, and the Utilization of the Leader's Intellectual Abilities," (2), 189-208.

Goltz, Sonia M., "Dynamics of Leaders' and Subordinates' Performance-related Discussions Following Monitoring by Leaders in Group Meetings," (2), 173-187.

Hunt, James G. (Jerry), and Arja Ropo, review of *Charisma and Leadership in Organizations* by Alan Bryman, (3/4), 393-398.

Jermier, John M., "Introduction—Charismatic Leadership: Neo-Weberian Perspectives," (3/4), 217-233.

Kalma, Akko P., Lieuwe Visser, and Allerd Peeters, "Sociable and Aggressive Dominance: Personality Differences in Leadership Style?" (1), 45-64.

Kipnis, David. "Unanticipated Consequences of Using Behavior Technology," (2), 149-171.

Lankau, Melanie J. *see* Schriescheim, Chester A.

MacKenzie, Scott B. *see* Podsakoff, Philip M.

Meindl, James R., review of *Visionary Leadership* by Burt Nanus, (3/4), 398-401

Mumford, Michael D., Theodore L. Gessner, Mary Shane Connelly, Jennifer A. O'Connor, and Timothy C. Clifton, "Leadership and Destructive Acts: Individual and Situational Influences," (2), 115-147.

Nord, Walter R., Book review of *Leadership and the New Science* by Margaret Wheatley, (2), 212-215.

O'Connor, Jennifer A. *see* Mumford, Michael D.

Peeters, Allerd. *see* Kalma, Akko P.

Podsakoff, Philip M., Scott B. MacKenzie, and Richard Fetter, "Substitutes for Leadership and the Management of Professionals," (1), 1-44.

Ropo, Arja. *see* Hunt, James G.

Scandura, Terri A. *see* Schriescheim, Chester A.

Schriescheim, Chester A., Terri A. Scandura, Claudia C. Gardiner, and Melanie J. Lankau, review of *Bass and Stogdill's Handbook of Leadership,* (2), 103-109.

Spangler, William D. *see* Yammarino, Francis J.

Terry, Larry D., "Withstanding the Test of Time: Philip Selznick's *Leadership in Administration,*" (3/4), 361-365.

Tilquest, John, review of *The New Leadership Paradigm* by Henry P. Sims and Peter Lorenzi, (2), 209-212.

Turner, Stephen. "Charisma and Obedience: A Risk Cognition Approach," (3/4), 235-256.

Visser, Lieuwe. *see* Kalma, Akko P.

Waldman, David A, "A Theoretical Consideration of Leadership and total Quality Management," (1), 65-79.

Weed, Frank J., "The MADD Queen: Charisma and the Founder of Mothers Against Drunk Driving," (3/4), 329-346.

Weick, Karl E., review of *Leadership and Information Processing: Linking Perceptions and Performance* by Robert G. Lord and Karen J. Maher, (1), 109-113

Yammarino, Francis J., William D. Spangler, and Bernard M. Bass, "Transformational Leadership and Performance: A Longitudinal Investigation," (1), 81-102.

Yammarino, Francis J., "Transforming Leadership Studies: Bernard Bass' *Leadership and Performance Beyond Expectations,*" (3/4), 379-382.

Yukl, Gary, "A Retrospective on Robert House's '1976 Theory of Charismatic Leadership' and Recent Revisions," (3/4), 367-373.

Title Index

"Charisma and Obedience: A Risk Cognition Approach," (3/4), 235-256 (Stephen Turner).

"Charismatic Leadership in Business Organizations: Some Neglected Issues," (3/4), 289-304 (Alan Bryman).

"Deconstructing Charismatic Leadership: Re-reading Weber from the Darker Side," (3/4), 305-328 (Marta B. Calás).

"Dynamics of Leaders' and Subordinates' Performance-related Discussions Following Monitoring by Leaders in Group Meetings," (2), 173-187 (Sonia M. Goltz).

"Introduction—Charismatic Leadership: Neo-Weberian Perspectives," (3/4), 217-233 (Jermier, John M.).

"Leadership and Destructive Acts: Individual and Situational Influences," (2), 115-147 (Michael D. Mumford, Theodore L. Gessner, Mary Shane Connelly, Jennifer A. O'Connor, and Timothy C. Clifton).

"The MADD Queen: Charisma and the Founder of Mothers Against Drunk Driving," (3/4), 329-346 (Frank J. Weed).

"Max Weber's Conceptualization of Charismatic Authority: Its Influence on Organizational Research," (3/4), 277-288 (Jay A. Conger).

"On Malcolm X: Epic Biography and Black Leadership," (3/4), 383-387 (Michael Eric Dyson).

"A Retrospective on Robert House's '1976 Theory of Charismatic Leadership' and Recent Revisions," (3/4), 367-373 (Gary Yukl).

"A Seminal Shift: The Impact of James Burns' *Leadership,*" (3/4), 375-377 (Bernard M. Bass).

"Sociable and Aggressive Dominance: Personality Differences in Leadership Style?" (1), 45-64 (Akko P. Kalma, Lieuwe Visser, and Allerd Peeters)

"Stress, Babble, and the Utilization of the Leader's Intellectual Abilities," (2), 189-208 (Frederick W. Gibson, Fred E. Fiedler, and Kelley M. Barrett).

"Substitutes for Leadership and the Management of Professionals," (1), 1-44 (Philip M. Podsakoff, Scott B. MacKenzie, and Richard Fetter).

"A Theoretical Consideration of Leadership and total Quality Management," (1), 65-79 (David A. Waldman).

"Transformational Leadership and Performance: A Longitudinal Investigation," (1), 81-102 (Francis J. Yammarino, William D. Spangler, and Bernard M. Bass).

"Transforming Leadership Studies: Bernard Bass' *Leadership and Performance Beyond Expectations,*" (3/4), 379-382 (Francis J. Yammarino).

"Unanticipated Consequences of Using Behavior Technology," (2), 149-171 (David Kipnis).

"Weber's Social History and Etzioni's Structural Theory of Charisma in Organizations: Implications for Thinking about Charismatic Leadership," (3/4), 257-275 (Nancy DiTomaso).

"Withstanding the Test of Time: Philip Selznick's *Leadership in Administration,*" (3/4), 361-365 (Larry D. Terry).

"'You Don't Necessarily Have To Be Charismatic...:' An Interview with Anita Roddick and Relections on Charismatic Processes in The Body Shop International," (3/4), 347-359 (Jeannie Gaines).

Book Reviews

Review of *Bass & Stogdill's Handbook of Leadership: Theory, Research & Managerial Applications,* by Bernard M. Bass, reviewed by Chester A. Schriesheim, Terri A. Scandura, Claudia C. Gardiner, and Melanie J. Lankau, (1), 103-113.

Review of *Charisma and Leadership in Organizations* by Alan Bryman, reviewed by James G. (Jerry) Hunt and Arja Ropo, (3/4), 393-398.

Review of *Leadership and Information Processing: Linking Perceptions and Performance,* by Robert G. Lord and Karen J. Maher, reviewed by Karl E. Weick, (1), 109-113

Review of *Leadership and the New Science: Learning about Organization from an Orderly Universe,* by Margaret J. Wheatley, reviewed by Walter R. Nord, (2), 212-215.

Review of *The New Leadership Paradigm,* by Henry P. Sims, Jr., and Peter Lorenzi, reviewed by John Tillquist, (2), 209-215.

Review of *Visionary Leadership* by Burt Nanus, reviewed by James R. Meindl, (3/4), 398-401

Review of *Where Women are Leaders: The SEWA Movement in India* by Kalima Rose, reviewed by Linda C. Forbes, (3/4), 389-393.